

COMMUNITY SERVICES

	Revised Budget 2017-2018	Projected Outturn 2017-2018	Variance
SERVICE SUMMARY			
Direct Expenditure	10,539,386	11,021,695	482,309
Income	(6,378,300)	(7,223,580)	(845,280)
Total Directly Controllable (Income)/Expenditure	4,161,086	3,798,115	(362,971)
Indirect Expenditure	2,000,555	2,017,321	16,766
Net (Income)/Expenditure	6,161,641	5,815,436	(346,205)

BUILDING MAINTENANCE

Direct Expenditure	2,948,590	3,262,350	313,760	Reflects a variation in the level of work undertaken, this additional cost will be recharged to the Housing Revenue Account.
Income	(3,028,850)	(3,342,664)	(313,814)	See above.
Total Directly Controllable (Income)/Expenditure	(80,260)	(80,314)	(54)	
Indirect Expenditure	86,380	86,434	54	
Net (Income)/Expenditure	6,120	6,120	0	

GYPSY CARAVAN SITES

Direct Expenditure	117,810	138,690	20,880	R&M works required to the utilities block at Ash Bridge Caravan site.
Income	(197,610)	(150,300)	47,310	Reflects the removal of Surrey County Council contribution towards the site operation costs.
Total Directly Controllable (Income)/Expenditure	(79,800)	(11,610)	68,190	
Indirect Expenditure	12,230	12,340	110	
Net (Income)/Expenditure	(67,570)	730	68,300	

CITIZENS ADVICE BUREAU

Direct Expenditure	283,420	283,420	0
Total Directly Controllable (Income)/Expenditure	283,420	283,420	0
Indirect Expenditure	1,190	1,202	12
Net (Income)/Expenditure	284,610	284,622	12

CIVIL EMERGENCIES

Direct Expenditure	62,360	63,002	642
Total Directly Controllable (Income)/Expenditure	62,360	63,002	642
Indirect Expenditure	3,350	3,368	18
Net (Income)/Expenditure	65,710	66,370	660

COMMUNITY SERVICES

Direct Expenditure	0	62,316	62,316	Expenditure incurred in 2017-18 will be funded from the Prevention Partnership reserve.
Total Directly Controllable (Income)/Expenditure	0	62,316	62,316	
Net (Income)/Expenditure	0	62,316	62,316	

DAY SERVICES

Direct Expenditure	621,980	604,902	(17,078)	Following a review by the Business Improvement team a saving of £50,000 was identified for 2017-18. This saving is offset by job evaluation costs of £20,000 and an unmet vacancy credit of £10,000.
Income	(200,140)	(206,496)	(6,356)	
Total Directly Controllable (Income)/Expenditure	421,840	398,406	(23,434)	
Indirect Expenditure	154,220	153,426	(794)	
Net (Income)/Expenditure	576,060	551,832	(24,228)	

EMERGENCY COMMUNICATIONS SYSTEM

Direct Expenditure	253,270	258,578	5,308	The vacancy credit of £3,400 will not be achieved. Following a change in supplier the alarm contract cost has increased by £6,000 per annum, this change was confirmed after the preparation of the 2017-18 estimates.
Income	(368,870)	(379,766)	(10,896)	Increase in the number of clients using the careline system.
Total Directly Controllable (Income)/Expenditure	(115,600)	(121,188)	(5,588)	
Indirect Expenditure	56,050	56,086	36	
Net (Income)/Expenditure	(59,550)	(65,102)	(5,552)	

EMI SERVICES

Direct Expenditure	272,074	259,947	(12,127)	Vacant posts within the service will remain unfilled. This relates to the programme of staff savings agreed as part of the 2017-18 budget.
Income	(183,870)	(183,870)	0	
Total Directly Controllable (Income)/Expenditure	88,204	76,077	(12,127)	
Indirect Expenditure	19,056	19,008	(48)	
Net (Income)/Expenditure	107,260	95,085	(12,175)	

ENVIRONMENTAL CONTROL

Direct Expenditure	378,070	415,248	37,178	Vacancy credit will not be met £6,960 - plus additional agency costs for admin staff £6,110, Tongham Air Quality costs £9,000 to be recovered from planning service. Consultants costs totalling £10,700 for the A331 planning appeal will be funded from reserve.
Income	(24,180)	(33,805)	(9,625)	
Total Directly Controllable (Income)/Expenditure	353,890	381,443	27,553	
Indirect Expenditure	63,770	63,833	63	
Net (Income)/Expenditure	417,660	445,276	27,616	

SURREY FAMILY SUPPORT PROGRAMME

Direct Expenditure	317,340	448,854	131,514	Additional expenditure will be funded from reserve.
Income	(240,000)	(358,146)	(118,146)	The profiling of grant support will be equalised by the use of the reserve
Total Directly Controllable (Income)/Expenditure	77,340	90,708	13,368	
Indirect Expenditure	55,900	55,906	6	
Net (Income)/Expenditure	133,240	146,614	13,374	

FOOD AND SAFETY SERVICES

Direct Expenditure	308,420	316,464	8,044	Increase in the costs of Tascomi software combined with an unmet vacancy credit.
Income	0	(30)	(30)	
Total Directly Controllable (Income)/Expenditure	308,420	316,434	8,014	
Indirect Expenditure	82,450	82,450	0	
Net (Income)/Expenditure	390,870	398,884	8,014	

HEALTH AND SAFETY

Direct Expenditure	131,380	135,333	3,953	
Income	(147,690)	(147,690)	0	
Total Directly Controllable (Income)/Expenditure	(16,310)	(12,357)	3,953	
Indirect Expenditure	16,520	16,526	6	
Net (Income)/Expenditure	210	4,169	3,959	

HOUSING SURVEYING SERVICES

Direct Expenditure	719,400	691,725	(27,675)
Income	(823,050)	(795,411)	27,639
Total Directly Controllable (Income)/Expenditure	(103,650)	(103,686)	(36)
Indirect Expenditure	97,950	97,986	36
Net (Income)/Expenditure	(5,700)	(5,700)	0

GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY

Direct Expenditure	505,960	507,260	1,300
Income	(62,000)	(60,000)	2,000
Total Directly Controllable (Income)/Expenditure	443,960	447,260	3,300
Indirect Expenditure	5,210	5,216	6
Net (Income)/Expenditure	449,170	452,476	3,306

HOME FARM ESTATE, EFFINGHAM

Direct Expenditure	40,420	20,328	(20,092)
Income	(12,040)	(8,735)	3,305
Total Directly Controllable (Income)/Expenditure	28,380	11,593	(16,787)
Indirect Expenditure	16,710	21,287	4,577
Net (Income)/Expenditure	45,090	32,880	(12,210)

HOMELESSNESS AND EMERGENCY ACCOMMODATION

Direct Expenditure	759,708	705,508	(54,200)
Income	(9,000)	(518,626)	(509,626)
Total Directly Controllable (Income)/Expenditure	750,708	186,882	(563,826)
Indirect Expenditure	92,812	92,716	(96)
Net (Income)/Expenditure	843,520	279,598	(563,922)

Savings resulting from unfilled vacancies.
DCLG grant totalling £479,000 will be transferred to reserve at year-end.

HOUSING ADVICE

Direct Expenditure	300,000	300,000	0
Total Directly Controllable (Income)/Expenditure	300,000	300,000	0
Net (Income)/Expenditure	300,000	300,000	0

AFFORDABLE HOUSING DEVELOPMENT

Direct Expenditure	169,890	154,772	(15,118)
Total Directly Controllable (Income)/Expenditure	169,890	154,772	(15,118)
Indirect Expenditure	287,570	287,600	30
Net (Income)/Expenditure	457,460	442,372	(15,088)

LICENSING SERVICES

Direct Expenditure	186,150	195,905	9,755
Income	(164,210)	(153,578)	10,632
Total Directly Controllable (Income)/Expenditure	21,940	42,327	20,387
Indirect Expenditure	71,360	71,438	78
Net (Income)/Expenditure	93,300	113,765	20,465

Use of agency staff totalling £10,000
Variation in the number of premises and club application licences issued.

COMMUNITY MEALS AND TPT

Direct Expenditure	771,960	775,874	3,914
Income	(276,190)	(275,994)	196
Total Directly Controllable (Income)/Expenditure	495,770	499,880	4,110
Indirect Expenditure	68,730	68,772	42
Net (Income)/Expenditure	564,500	568,652	4,152

HOUSING OUTSIDE THE HRA

Direct Expenditure	3,130	4,719	1,589
Income	(24,790)	(17,096)	7,694
Total Directly Controllable (Income)/Expenditure	(21,660)	(12,377)	9,283
Indirect Expenditure	47,840	60,272	12,432
Net (Income)/Expenditure	26,180	47,895	21,715

PEST CONTROL

Direct Expenditure	71,800	62,912	(8,888)	Changes to salary allocations offset by vacancy credit £4,000. A new contract has resulted in a reduction in contractor costs.
Income	(61,500)	(61,506)	(6)	
Total Directly Controllable (Income)/Expenditure	10,300	1,406	(8,894)	
Indirect Expenditure	9,690	9,696	6	
Net (Income)/Expenditure	19,990	11,102	(8,888)	

PRIVATE SECTOR HOUSING

Direct Expenditure	626,190	624,041	(2,149)	
Income	(290,130)	(254,104)	36,026	An anticipated reduction in funding from Surrey County Council totalling £68,000, this is 50% lower than the funded assumed for 2017-18. This has been partly offset by additional income from gas safe and client accounts.
Total Directly Controllable (Income)/Expenditure	336,060	369,937	33,877	
Indirect Expenditure	630,350	630,392	42	
Net (Income)/Expenditure	966,410	1,000,329	33,919	

PROJECT ASPIRE

Direct Expenditure	0	28,191	28,191	This expenditure will be funded from reserve.
Income	0	(5,000)	(5,000)	
Total Directly Controllable (Income)/Expenditure	0	23,191	23,191	
Net (Income)/Expenditure	0	23,191	23,191	

PUBLIC HEALTH

Direct Expenditure	75,360	76,062	702
Total Directly Controllable (Income)/Expenditure	75,360	76,062	702
Indirect Expenditure	6,580	6,586	6
Net (Income)/Expenditure	81,940	82,648	708

COMMUNITY SAFETY WARDENS

Direct Expenditure	357,000	350,925	(6,075)
Income	0	(314)	(314)
Total Directly Controllable (Income)/Expenditure	357,000	350,611	(6,389)
Indirect Expenditure	40,210	40,234	24
Net (Income)/Expenditure	397,210	390,845	(6,365)

TAXI LICENSING AND PRIVATE HIRE VEHICLES

Direct Expenditure	187,224	190,880	3,656
Income	(175,320)	(168,550)	6,770
Total Directly Controllable (Income)/Expenditure	11,904	22,330	10,426
Indirect Expenditure	56,057	56,147	90
Net (Income)/Expenditure	67,961	78,477	10,516

The vacancy credit will not be fully achieved and additional agency staff costs of £6,000 have been incurred. The Taxi rank maintenance budget will not be fully spent due to road improvements, and it is proposed to carry forward this budget at year end.

WOKING ROAD DEPOT STORES

Direct Expenditure	70,480	83,489	13,009
Income	(88,860)	(101,899)	(13,039)
Total Directly Controllable (Income)/Expenditure	(18,380)	(18,410)	(30)
Indirect Expenditure	18,370	18,400	30
Net (Income)/Expenditure	(10)	(10)	0

CORPORATE SERVICES

	Revised Budget 2017-2018	Projected Outturn 2017-2018	Variance
SERVICE SUMMARY			
Direct Expenditure	5,235,595	5,280,555	44,960
Income	(2,697,305)	(2,733,996)	(36,691)
Total Directly Controllable (Income)/Expenditure	2,538,290	2,546,559	8,269
Indirect Expenditure	1,456,860	1,456,752	(108)
Net (Income)/Expenditure	3,995,150	4,003,311	8,161

ACCESS GROUP FOR GUILDFORD

Direct Expenditure	1,900	2,108	208
Total Directly Controllable (Income)/Expenditure	1,900	2,108	208
Indirect Expenditure	2,340	2,340	0
Net (Income)/Expenditure	4,240	4,448	208

CIVIC EXPENSES

Direct Expenditure	188,210	200,651	12,441
Income	0	(741)	(741)
Total Directly Controllable (Income)/Expenditure	188,210	199,910	11,700
Indirect Expenditure	22,600	22,612	12
Net (Income)/Expenditure	210,810	222,522	11,712

A higher than anticipated number of promotional events have been held in the Borough, which has resulted in a £13,000 increase in costs.

COMMUNITY DEVELOPMENT

Direct Expenditure	291,160	285,060	(6,100)
Income	(15,000)	(18,882)	(3,882)
Total Directly Controllable (Income)/Expenditure	276,160	266,178	(9,982)
Indirect Expenditure	41,340	41,028	(312)
Net (Income)/Expenditure	317,500	307,206	(10,294)

COUNCIL AND COMMITTEE SUPPORT

Direct Expenditure	260,460	223,024	(37,436)
Income	(36,550)	(36,692)	(142)
Total Directly Controllable (Income)/Expenditure	223,910	186,332	(37,578)
Indirect Expenditure	248,860	248,860	0
Net (Income)/Expenditure	472,770	435,192	(37,578)

The Cluster funding arrangement has now been withdrawn by Surrey County Council and Guildford Borough Council.

CORPORATE SERVICES

Direct Expenditure	662,650	692,413	29,763
Income	(118,240)	(117,604)	636
Total Directly Controllable (Income)/Expenditure	544,410	574,809	30,399
Indirect Expenditure	370,550	370,436	(114)
Net (Income)/Expenditure	914,960	945,245	30,285

Advertising staff vacancies, relocation costs and staff training are anticipated to be £11,200 higher than budget. Debit & Credit card charges are currently estimated at £6,000 above budget which reflect a channel shift in payment method. Consultants advice currently £10,300.

COMMITTEE SERVICES

Direct Expenditure	182,950	174,766	(8,184)
Income	(225,820)	(225,820)	0
Total Directly Controllable (Income)/Expenditure	(42,870)	(51,054)	(8,184)
Indirect Expenditure	41,690	41,726	36
Net (Income)/Expenditure	(1,180)	(9,328)	(8,148)

DEMOCRATIC REPRESENTATION AND MANAGEMENT

Direct Expenditure	714,610	693,293	(21,317)	Vacant posts within the service will remain unfilled totalling £35,500, this relates to the programme of staff savings agreed as part of the 2017-18 budget. Increase in Councillors Allowances £5,000, offset by a reduction in costs associated with advertising and accreditation assessments.
Income	(108,470)	(108,430)	40	
Total Directly Controllable (Income)/Expenditure	606,140	584,863	(21,277)	
Indirect Expenditure	334,870	334,954	84	
Net (Income)/Expenditure	941,010	919,817	(21,193)	

ELECTIONS

Direct Expenditure	85,290	88,874	3,584
Total Directly Controllable (Income)/Expenditure	85,290	88,874	3,584
Indirect Expenditure	17,820	17,832	12
Net (Income)/Expenditure	103,110	106,706	3,596

ELECTORAL REGISTRATION

Direct Expenditure	318,730	253,341	(65,389)	Anticipated reduction in the costs surrounding Individual Electoral Registration (IER)
Income	(3,000)	(30,000)	(27,000)	Additional IER grant income - to be added to carry forward for 2018-19.
Total Directly Controllable (Income)/Expenditure	315,730	223,341	(92,389)	
Indirect Expenditure	41,840	41,846	6	
Net (Income)/Expenditure	357,570	265,187	(92,383)	

LEGAL SERVICES

Direct Expenditure	1,086,915	1,124,324	37,409	A service review is currently pending. Service costs funded from invest to save reserve total £40,800. Vacant posts currently total £36,080, offset by the full vacancy credit £25,170. Additional consultants advice £7,000.
Income	(1,205,715)	(1,213,510)	(7,795)	
Total Directly Controllable (Income)/Expenditure	(118,800)	(89,186)	29,614	
Indirect Expenditure	139,080	139,128	48	
Net (Income)/Expenditure	20,280	49,942	29,662	

HR SERVICES

Direct Expenditure	425,830	420,252	(5,578)
Income	(563,850)	(563,850)	0
Total Directly Controllable (Income)/Expenditure	(138,020)	(143,598)	(5,578)
Indirect Expenditure	89,790	89,802	12
Net (Income)/Expenditure	(48,230)	(53,796)	(5,566)

INFORMATION RIGHTS OFFICER

Direct Expenditure	62,650	63,474	824
Income	(69,280)	(69,310)	(30)
Total Directly Controllable (Income)/Expenditure	(6,630)	(5,836)	794
Indirect Expenditure	4,810	4,810	0
Net (Income)/Expenditure	(1,820)	(1,026)	794

OTHER EMPLOYEE COSTS

Direct Expenditure	365,680	384,453	18,773
Income	(283,430)	(283,707)	(277)
Total Directly Controllable (Income)/Expenditure	82,250	100,746	18,496
Indirect Expenditure	11,830	11,854	24
Net (Income)/Expenditure	94,080	112,600	18,520

The salary sacrifice and car parking savings are held centrally, the actual savings will appear on the individual service accounts.

PARISH AND LOCAL LIAISON

Direct Expenditure	205,820	205,130	(690)
Total Directly Controllable (Income)/Expenditure	205,820	205,130	(690)
Indirect Expenditure	7,250	7,268	18
Net (Income)/Expenditure	213,070	212,398	(672)

PROCUREMENT

Direct Expenditure	89,200	115,698	26,498
Income	(61,450)	(61,450)	0
Total Directly Controllable (Income)/Expenditure	27,750	54,248	26,498
Indirect Expenditure	14,920	14,926	6
Net (Income)/Expenditure	42,670	69,174	26,504

Due to increase in Procurement works it is anticipated external assistance will be required.

PUBLIC RELATIONS AND MARKETING

Direct Expenditure	288,690	348,949	60,259
Income	(6,500)	(4,000)	2,500
Total Directly Controllable (Income)/Expenditure	282,190	344,949	62,759
Indirect Expenditure	62,080	62,122	42
Net (Income)/Expenditure	344,270	407,071	62,801

The previous assumption that two temporary posts could be removed is no longer considered the case. This has resulted in higher than budgeted expenditure of £57,200.

Advertising income from About Guildford is anticipated to reduce by £1,500.

GUILDFORD YOUTH COUNCIL

Direct Expenditure	4,850	4,745	(105)
Total Directly Controllable (Income)/Expenditure	4,850	4,745	(105)
Indirect Expenditure	5,190	5,208	18
Net (Income)/Expenditure	10,040	9,953	(87)

DEVELOPMENT	Revised Budget	Projected Outturn	Variance
	2017-2018	2017-2018	
SERVICE SUMMARY			
Direct Expenditure	8,465,059	8,568,616	103,557
Income	(13,679,390)	(12,623,350)	1,056,040
Total Directly Controllable (Income)/Expenditure	(5,214,331)	(4,054,734)	1,159,597
Indirect Expenditure	4,069,342	4,177,052	107,710
Net (Income)/Expenditure	(1,144,989)	122,318	1,267,307

BUILDING CONTROL SUMMARY

Direct Expenditure	774,260	707,697	(66,563)	There are salary savings arising from vacant posts which are currently being covered by agency staff and consultants. One post, the trainee building surveyor, will be covered by an apprentice and therefore funded centrally, producing a saving of £39,000 in the Building Control budget.
Income	(504,010)	(457,399)	46,611	
Total Directly Controllable (Income)/Expenditure	270,250	250,298	(19,952)	
Indirect Expenditure	138,780	138,846	66	
Net (Income)/Expenditure	409,030	389,144	(19,886)	

BUSINESS FORUM

Direct Expenditure	52,290	52,447	157
Total Directly Controllable (Income)/Expenditure	52,290	52,447	157
Indirect Expenditure	920	926	6
Net (Income)/Expenditure	53,210	53,373	163

DEVELOPMENT CONTROL

Direct Expenditure	1,832,890	2,512,393	679,503	There are additional salary costs of £37,600 resultign from the use of agency staff. Planning appeal expenses are predicted to be £646,500 over budget broken down as follows: Howard of Effingham £89,000, Guildford Station £138,000 and Wisley Airfield £344,000 . This expenditure will be funded from the budget pressures reserve. £75,000 has also been earmarked for other planning appeal expenses.
Income	(1,388,540)	(1,397,503)	(8,963)	
Total Directly Controllable (Income)/Expenditure	444,350	1,114,890	670,540	
Indirect Expenditure	586,520	589,091	2,571	
Net (Income)/Expenditure	1,030,870	1,703,981	673,111	

INDUSTRIAL ESTATES

Direct Expenditure	299,164	318,924	19,760	Rental income is greater than anticipated due to rent reviews at Slyfield and Midleton.
Income	(3,211,870)	(3,328,795)	(116,925)	
Total Directly Controllable (Income)/Expenditure	(2,912,706)	(3,009,871)	(97,165)	
Indirect Expenditure	310,656	324,207	13,551	
Net (Income)/Expenditure	(2,602,050)	(2,685,664)	(83,614)	

INVESTMENT PROPERTY

Direct Expenditure	175,500	199,175	23,675
Income	(5,681,260)	(5,691,135)	(9,875)
Total Directly Controllable (Income)/Expenditure	(5,505,760)	(5,491,960)	13,800
Indirect Expenditure	282,500	304,876	22,376
Net (Income)/Expenditure	(5,223,260)	(5,187,084)	36,176

LOCAL LAND CHARGES

Direct Expenditure	234,700	219,655	(15,045)	
Income	(294,160)	(257,040)	37,120	Income is expected to be under budget at present.
Total Directly Controllable (Income)/Expenditure	(59,460)	(37,385)	22,075	
Indirect Expenditure	35,620	35,641	21	
Net (Income)/Expenditure	(23,840)	(1,744)	22,096	

MAJOR PROJECTS

Direct Expenditure	1,625,380	1,313,354	(312,026)	Employee related costs are expected to be £59,200 over the revenue budget which takes into account a capital allocation of £283,500. This will be revised at each monitoring period as the individual projects move from revenue to capital. Town Centre Parking Strategy expenditure of £17,000 will be met from the Car Parks Maintenance Reserve and an additional £24,000 for the Street Scape Design project will also be met from the budget pressures reserve. Expenditure on consultants projected to date has been overstated and we anticipate an underspend of £412,000 for which a carry forward request will be made.
Income	(1,020,380)	0	1,020,380	Currently we are assuming that the One Public Estate grant totalling £100,000 will not be received and rental income from Bedford Wharf of £920,000 (Odeon Cinema and Old Orleans) will also not now be received. However we are assuming that the feasibility budget around the redevelopment of Bedford Wharf totalling £328,000 will be committed.
Total Directly Controllable (Income)/Expenditure	605,000	1,313,354	708,354	
Indirect Expenditure	1,396,520	1,396,580	60	
Net (Income)/Expenditure	2,001,520	2,709,934	708,414	

OTHER PROPERTY

Direct Expenditure	94,670	124,563	29,893	
Income	(212,070)	(160,287)	51,783	Rental income from New House is less than anticipated as the current tenants are expected to vacate shortly. The property is currently being marketed. Anticipated expenditure on Valuers Fess are currently £24,300.
Total Directly Controllable (Income)/Expenditure	(117,400)	(35,724)	81,676	
Indirect Expenditure	109,970	116,262	6,292	
Net (Income)/Expenditure	(7,430)	80,538	87,968	

POLICY

Direct Expenditure	1,184,925	1,089,058	(95,867)	There will be salary savings of £118,200 due to vacant posts. Transport consultancy will be over budget by £63,600 and is covered by the salary saving. £6,500 of the CIL budget of £58,930 which was carried forward will now be spent in 2017-18. It is assumed that carry forward for the Self Build and Brownfield grant will be underspent by £17,600. Inspectors fees of £30,000 which were not budgeted for may be incurred towards the end of the financial year.
Income	(4,050)	(42,266)	(38,216)	Neighbourhood Plan grants are anticipated to be £40,000 in this financial year as Effingham and East Horsley reach the adoption stage.
Total Directly Controllable (Income)/Expenditure	1,180,875	1,046,792	(134,083)	
Indirect Expenditure	226,056	225,788	(268)	
Net (Income)/Expenditure	1,406,931	1,272,580	(134,351)	

ASSET DEVELOPMENT

Direct Expenditure	1,135,340	1,029,451	(105,889)	Salary savings resultign from vacancies will be covered in part by the use of agency staff.
Income	(1,076,800)	(1,076,806)	(6)	
Total Directly Controllable (Income)/Expenditure	58,540	(47,355)	(105,895)	
Indirect Expenditure	325,460	389,192	63,732	
Net (Income)/Expenditure	384,000	341,837	(42,163)	

SLYFIELD AREA REGENERATION PROJECT (SARP)

Direct Expenditure	54,820	44,140	(10,680)	
Total Directly Controllable (Income)/Expenditure	54,820	44,140	(10,680)	
Indirect Expenditure	526,950	526,968	18	
Net (Income)/Expenditure	581,770	571,108	(10,662)	

TOURIST INFORMATION CENTRE

Direct Expenditure	230,920	253,579	22,659	Higher than budgeted salary costs.
Income	(53,200)	(47,223)	5,977	
Total Directly Controllable (Income)/Expenditure	177,720	206,356	28,636	
Indirect Expenditure	30,830	30,904	74	
Net (Income)/Expenditure	208,550	237,260	28,710	

BUSINESS AND TOURISM

Direct Expenditure	649,720	581,662	(68,058)	The service retains the apprenticeship budget of £128,200 with actual salary costs allocated directly to individual services and the budget will therefore remain as a saving against the service. We do not anticipate the carry forward of £68,200 being required in this financial year. A sponsorship consultant will be engaged at a cost of £16,700. The Science and Arts Festival will be over budget by £10,000 which will be met from the corporate inflation budget. Tourism marketing will be over budget by £39,000.
Income	(151,500)	(124,583)	26,917	Anticipated income generated by the sponsorship officer is £33,300. Sponsorship income from the Science and Arts Festival will be £5,000. It is estimated that income generated from the website will not meet the budget of £30,000.
Total Directly Controllable (Income)/Expenditure	498,220	457,079	(41,141)	
Indirect Expenditure	78,930	78,129	(801)	
Net (Income)/Expenditure	577,150	535,208	(41,942)	

TOWN CENTRE MANAGEMENT

Direct Expenditure	120,480	122,518	2,038	
Income	(81,550)	(40,313)	41,237	Income from the profit share of town centre WiFi will not be achieved in full as a result of procurement delays.
Total Directly Controllable (Income)/Expenditure	38,930	82,205	43,275	
Indirect Expenditure	19,630	19,642	12	
Net (Income)/Expenditure	58,560	101,847	43,287	

ENVIRONMENT

	Revised Budget	Projected Outturn	Variance
	2017-2018	2017-2018	
SERVICE SUMMARY			
Direct Expenditure	27,665,677	27,306,041	(359,636)
Income	(25,795,473)	(26,190,616)	(395,143)
Total Directly Controllable (Income)/Expenditure	1,870,204	1,115,425	(754,779)
Indirect Expenditure	8,434,324	8,531,667	97,343
Net (Income)/Expenditure	10,304,528	9,647,092	(657,436)

ABANDONED VEHICLES

Direct Expenditure	32,860	36,366	3,506
Income	0	(177)	(177)
Total Directly Controllable (Income)/Expenditure	32,860	36,189	3,329
Indirect Expenditure	5,300	5,306	6
Net (Income)/Expenditure	38,160	41,495	3,335

ARMED FORCES DAY

Direct Expenditure	0	13	13
Total Directly Controllable (Income)/Expenditure	0	13	13
Net (Income)/Expenditure	0	13	13

CCTV SYSTEMS

Direct Expenditure	80,430	72,315	(8,115)
Total Directly Controllable (Income)/Expenditure	80,430	72,315	(8,115)
Indirect Expenditure	22,510	25,584	3,074
Net (Income)/Expenditure	102,940	97,899	(5,041)

CEMETERIES AND CLOSED CHURCHYARDS

Direct Expenditure	307,634	273,881	(33,753)	The refurbishment of the messroom and tool shed at The Mount Cemetery has been cancelled reducing projected expenditure on R&M Planned Works by £37,000.
Income	(112,450)	(101,073)	11,377	Anticipated reduction in the profiled budget is £11,400.
Total Directly Controllable (Income)/Expenditure	195,184	172,808	(22,376)	
Indirect Expenditure	53,910	55,412	1,502	
Net (Income)/Expenditure	249,094	228,220	(20,874)	

CLINICAL WASTE

Direct Expenditure	10,790	9,872	(918)
Total Directly Controllable (Income)/Expenditure	10,790	9,872	(918)
Indirect Expenditure	1,900	1,900	0
Net (Income)/Expenditure	12,690	11,772	(918)

CREMATORIUM

Direct Expenditure	755,967	771,987	16,020	The unimplemented service review has resulted in an underspend of £58,500, this offsets an overspend on bought in services of £63,500 arising from continued use of Randalls Road crematorium, while a new cremator is being installed. The cost of the CAMEO permit for this cremator is £4,800 higher than estimated.
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Income	(1,412,800)	(1,438,603)	(25,803)
Total Directly Controllable (Income)/Expenditure	(656,833)	(666,616)	(9,783)
Indirect Expenditure	331,560	332,592	1,032
Net (Income)/Expenditure	(325,273)	(334,024)	(8,751)

DOG CONTROL AND ANIMAL WELFARE

Direct Expenditure	39,648	48,468	8,820
Income	(6,000)	(6,000)	0
Total Directly Controllable (Income)/Expenditure	33,648	42,468	8,820
Indirect Expenditure	16,690	16,696	6
Net (Income)/Expenditure	50,338	59,164	8,826

ELECTRIC THEATRE

Direct Expenditure	347,710	162,607	(185,103)	Operational responsibility has transferred to ACM
Income	(335,180)	(40,868)	294,312	
Total Directly Controllable (Income)/Expenditure	12,530	121,739	109,209	
Indirect Expenditure	128,510	128,754	244	
Net (Income)/Expenditure	141,040	250,493	109,453	

FLEET MANAGEMENT SERVICE

Direct Expenditure	1,119,860	1,149,740	29,880
Income	(2,128,350)	(2,135,758)	(7,408)
Total Directly Controllable (Income)/Expenditure	(1,008,490)	(986,018)	22,472
Indirect Expenditure	988,860	988,974	114
Net (Income)/Expenditure	(19,630)	2,956	22,586

ENGINEERING AND TRANSPORT SERVICES

Direct Expenditure	366,800	368,699	1,899
Income	(428,430)	(444,330)	(15,900)
Total Directly Controllable (Income)/Expenditure	(61,630)	(75,631)	(14,001)
Indirect Expenditure	64,660	65,954	1,294
Net (Income)/Expenditure	3,030	(9,677)	(12,707)

GUILDFORD HOUSE

Direct Expenditure	428,510	374,627	(53,883)	There are savings in the Guildford House repairs and maintenance budget of £25,000 as projects move to the capital expenditure phase.
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Income	(67,400)	(66,619)	781
Total Directly Controllable (Income)/Expenditure	361,110	308,008	(53,102)
Indirect Expenditure	96,560	97,528	968
Net (Income)/Expenditure	457,670	405,536	(52,134)

GUILDHALL

Direct Expenditure	246,270	199,345	(46,925)	There are savings of £45,000 in the Guildhall repairs and maintenance budget as external decorations will not be carried out in this financial year. Roof repairs will continue as planned.
Income	(35,800)	(29,356)	6,444	
Total Directly Controllable (Income)/Expenditure	210,470	169,989	(40,481)	
Indirect Expenditure	52,010	56,743	4,733	
Net (Income)/Expenditure	262,480	226,732	(35,748)	

LAND DRAINAGE

Direct Expenditure	155,490	156,369	879
Total Directly Controllable (Income)/Expenditure	155,490	156,369	879
Indirect Expenditure	308,200	300,688	(7,512)
Net (Income)/Expenditure	463,690	457,057	(6,633)

LEISURE ART DEVELOPMENT

Direct Expenditure	81,150	83,222	2,072
Income	(550)	(565)	(15)
Total Directly Controllable (Income)/Expenditure	80,600	82,657	2,057
Indirect Expenditure	16,620	16,644	24
Net (Income)/Expenditure	97,220	99,301	2,081

LEISURE COMMUNITY CENTRES

Direct Expenditure	93,180	102,990	9,810	Additional property services works which will attract the relevant service charge.
Income	(1,410)	(1,410)	0	
Total Directly Controllable (Income)/Expenditure	91,770	101,580	9,810	
Indirect Expenditure	82,050	93,399	11,349	
Net (Income)/Expenditure	173,820	194,979	21,159	

LEISURE G LIVE

Direct Expenditure	408,080	406,561	(1,519)
Income	(36,770)	(40,476)	(3,706)
Total Directly Controllable (Income)/Expenditure	371,310	366,085	(5,225)
Indirect Expenditure	893,360	893,610	250
Net (Income)/Expenditure	1,264,670	1,259,695	(4,975)

LEISURE GRANTS

Direct Expenditure	436,160	435,832	(328)
Total Directly Controllable (Income)/Expenditure	436,160	435,832	(328)
Indirect Expenditure	8,230	8,254	24
Net (Income)/Expenditure	444,390	444,086	(304)

LEISURE MANAGEMENT CONTRACT

Direct Expenditure	1,350,460	1,322,146	(28,314)
Income	(1,531,260)	(1,530,329)	931
Total Directly Controllable (Income)/Expenditure	(180,800)	(208,183)	(27,383)
Indirect Expenditure	1,629,900	1,629,534	(366)
Net (Income)/Expenditure	1,449,100	1,421,351	(27,749)

LEISURE PLAY DEVELOPMENT

Direct Expenditure	219,283	228,582	9,299	Play Development funded from additional casuals and overtime agreement £4,000. (Income to offset) Vacancy credit will not be met £2,700. Changes due to job evaluation has increased costs by £3,500.
Income	(53,433)	(69,755)	(16,322)	Fee income for holiday play is £16,000 above budget.
Total Directly Controllable (Income)/Expenditure	165,850	158,827	(7,023)	
Indirect Expenditure	20,280	20,292	12	
Net (Income)/Expenditure	186,130	179,119	(7,011)	

LEISURE RANGERS

Direct Expenditure	208,020	214,816	6,796	
Total Directly Controllable (Income)/Expenditure	208,020	214,816	6,796	
Indirect Expenditure	10,220	10,226	6	
Net (Income)/Expenditure	218,240	225,042	6,802	

LEISURE SPORT DEVELOPMENT

Direct Expenditure	80,210	81,745	1,535	
Income	(5,000)	(5,000)	0	
Total Directly Controllable (Income)/Expenditure	75,210	76,745	1,535	
Indirect Expenditure	12,280	12,310	30	
Net (Income)/Expenditure	87,490	89,055	1,565	

MARKETS

Direct Expenditure	62,550	58,812	(3,738)	
Income	(175,630)	(167,379)	8,251	
Total Directly Controllable (Income)/Expenditure	(113,080)	(108,567)	4,513	
Indirect Expenditure	7,720	7,726	6	
Net (Income)/Expenditure	(105,360)	(100,841)	4,519	

MOT BAY

Direct Expenditure	128,300	144,828	16,528	
Income	(166,500)	(164,046)	2,454	
Total Directly Controllable (Income)/Expenditure	(38,200)	(19,218)	18,982	
Indirect Expenditure	23,690	23,702	12	
Net (Income)/Expenditure	(14,510)	4,484	18,994	

GUILDFORD MUSEUM

Direct Expenditure	484,960	489,532	4,572	
Income	(106,680)	(107,598)	(918)	
Total Directly Controllable (Income)/Expenditure	378,280	381,934	3,654	
Indirect Expenditure	225,120	235,314	10,194	
Net (Income)/Expenditure	603,400	617,248	13,848	

OFF STREET PARKING

Direct Expenditure	3,795,180	3,649,376	(145,804)	Redecoration provision of £135,000 has been removed from the projected outturn due to a lack of resources to manage the project at Leapale Road MSCP.
Income	(10,095,910)	(10,218,899)	(122,989)	Meter and contract/season ticket charges income is £123,000 higher than budget. The projection also includes the ongoing effects of parking suspension income from the redevelopment of the Tunsgate centre until the end of January 2018.
Total Directly Controllable (Income)/Expenditure	(6,300,730)	(6,569,523)	(268,793)	
Indirect Expenditure	1,197,880	1,211,424	13,544	
Net (Income)/Expenditure	(5,102,850)	(5,358,099)	(255,249)	

ON STREET PARKING

Direct Expenditure	1,185,620	1,207,414	21,794	The Off- Street signage budget is expected to be overspent by £20,000.
Income	(1,939,400)	(1,931,213)	8,187	
Total Directly Controllable (Income)/Expenditure	(753,780)	(723,799)	29,981	
Indirect Expenditure	81,850	81,856	6	
Net (Income)/Expenditure	(671,930)	(641,943)	29,987	

ORDNANCE SURVEY AND MAPPING SERVICES

Direct Expenditure	3,430	3,519	89	
Total Directly Controllable (Income)/Expenditure	3,430	3,519	89	
Indirect Expenditure	10,980	8,672	(2,308)	
Net (Income)/Expenditure	14,410	12,191	(2,219)	

PARKS AND COUNTRYSIDE

Direct Expenditure	4,165,279	4,257,721	92,442	The forecast underspend of £89,200 on employees is due to vacancies, this includes the new external maintenance contract at Woodbridge Road £53,000. Overall planned maintenance costs are likely to be lower than expected by £20,360. This is offset by additional site costs arising from Traveller activity of £25,000. A budgeted saving of £100,000 arising from the transfer of Woodbridge Road to a trust is now deferred until 2018-19.
Income	(1,409,480)	(1,926,288)	(516,808)	SPA Fees for the future development and maintenance of green spaces are projected to exceed budget by £505,210. The element of these receipts will be used in the current year to fund revenue spending, with the remainder being transferred to reserve at year-end.
Total Directly Controllable (Income)/Expenditure	2,755,799	2,331,433	(424,366)	
Indirect Expenditure	673,104	706,876	33,772	
Net (Income)/Expenditure	3,428,903	3,038,309	(390,594)	

PARK AND RIDE SERVICES

Direct Expenditure	789,210	634,164	(155,046)	The service is now operated as a commercial venture, operating without subsidy. The only exception is Onslow for which there is a payment of £192,000
Income	(25,000)	(66,886)	(41,886)	
Total Directly Controllable (Income)/Expenditure	764,210	567,278	(196,932)	
Indirect Expenditure	97,750	95,745	(2,005)	
Net (Income)/Expenditure	861,960	663,023	(198,937)	

PUBLIC CONVENIENCES

Direct Expenditure	346,208	285,720	(60,488)	Assessment of planned works
Income	(11,800)	(11,806)	(6)	
Total Directly Controllable (Income)/Expenditure	334,408	273,914	(60,494)	
Indirect Expenditure	78,450	86,660	8,210	
Net (Income)/Expenditure	412,858	360,574	(52,284)	

REFUSE AND RECYCLING

Direct Expenditure	6,276,054	6,349,663	73,609	There is a predicted overspend of £145,600 on employee related expenditure due to the implementation of job evaluation, this is partly offset by vacancies and higher than anticipated usage of agency staff. The effects of the job evaluation will be met from reserve at year end. There is also a forecast underspend of £102,600 on recycling - gate fees, although this may change as a result of market volatility.
Income	(3,864,400)	(3,805,951)	58,449	Income forecast for recycling credits and garden waste receipts is £76,600 above budget. This is offset by a one off return of credits to SCC of £135,000 to assist with budget reductions. If the final position on income is not sufficient to cover the £135,000 rebate to SCC, the shortfall will be met from reserves.

Total Directly Controllable (Income)/Expenditure	2,411,654	2,543,712	132,058
Indirect Expenditure	776,710	776,896	186
Net (Income)/Expenditure	3,188,364	3,320,608	132,244

RIVER CONTROL

Direct Expenditure	31,180	32,236	1,056
Total Directly Controllable (Income)/Expenditure	31,180	32,236	1,056
Indirect Expenditure	9,910	7,690	(2,220)
Net (Income)/Expenditure	41,090	39,926	(1,164)

ROADS AND FOOTPATHS MAINTENANCE

Direct Expenditure	41,210	45,428	4,218
Total Directly Controllable (Income)/Expenditure	41,210	45,428	4,218
Indirect Expenditure	60,840	71,484	10,644
Net (Income)/Expenditure	102,050	116,912	14,862

SNOW AND ICE PLAN HOLDING ACCOUNT

Direct Expenditure	42,910	40,444	(2,466)
Income	(44,920)	(44,920)	0
Total Directly Controllable (Income)/Expenditure	(2,010)	(4,476)	(2,466)
Indirect Expenditure	1,160	821	(339)
Net (Income)/Expenditure	(850)	(3,655)	(2,805)

STREET CLEANSING

Direct Expenditure	2,069,554	2,088,116	18,562
Income	(163,860)	(166,730)	(2,870)
Total Directly Controllable (Income)/Expenditure	1,905,694	1,921,386	15,692
Indirect Expenditure	141,120	141,168	48
Net (Income)/Expenditure	2,046,814	2,062,554	15,740

STREET FURNITURE

Direct Expenditure	57,600	61,948	4,348
Total Directly Controllable (Income)/Expenditure	57,600	61,948	4,348
Indirect Expenditure	8,340	14,962	6,622
Net (Income)/Expenditure	65,940	76,910	10,970

TRANSPORTATION

Direct Expenditure	13,520	8,903	(4,617)
Total Directly Controllable (Income)/Expenditure	13,520	8,903	(4,617)
Indirect Expenditure	6,020	8,232	2,212
Net (Income)/Expenditure	19,540	17,135	(2,405)

VEHICLE MAINTENANCE WORKSHOP

Direct Expenditure	807,030	845,169	38,139	Variation in the level of work undertaken. See income.
Income	(864,670)	(894,670)	(30,000)	
Total Directly Controllable (Income)/Expenditure	(57,640)	(49,501)	8,139	
Indirect Expenditure	49,620	49,650	30	
Net (Income)/Expenditure	(8,020)	149	8,169	

WORKS ANCILLARY SERVICES

Direct Expenditure	0	26	26
Total Directly Controllable (Income)/Expenditure	0	26	26
Net (Income)/Expenditure	0	26	26

WOKING ROAD DEPOT

Direct Expenditure	426,310	441,135	14,825
Income	(540,820)	(542,299)	(1,479)
Total Directly Controllable (Income)/Expenditure	(114,510)	(101,164)	13,346
Indirect Expenditure	182,600	184,521	1,921
Net (Income)/Expenditure	68,090	83,357	15,267

RECYCLING, CLEANSING AND PARKING SERVICES OVERHEAD ACCOUNT

Direct Expenditure	171,060	161,704	(9,356)
Income	(231,570)	(231,612)	(42)
Total Directly Controllable (Income)/Expenditure	(60,510)	(69,908)	(9,398)
Indirect Expenditure	57,850	57,868	18
Net (Income)/Expenditure	(2,660)	(12,040)	(9,380)

MANAGING DIRECTOR

Revised Budget	Projected Outturn	Variance
2017-2018	2017-2018	

Appendix 2

SERVICE SUMMARY			
Direct Expenditure	274,000	521,478	247,478
Income	(674,860)	(674,860)	0
Total Directly Controllable (Income)/Expenditure	(400,860)	(153,382)	247,478
Indirect Expenditure	75,250	75,298	48
Net (Income)/Expenditure	(325,610)	(78,084)	247,526

INTERNAL AUDIT

Direct Expenditure	397,839	303,224	(94,615)
Income	(406,100)	(406,100)	0
Total Directly Controllable (Income)/Expenditure	(8,261)	(102,876)	(94,615)
Indirect Expenditure	46,040	46,058	18
Net (Income)/Expenditure	37,779	(56,818)	(94,597)

Salary savings resulting from the delayed implementation of a service review. It is assumed that the carry forward for internal audit consultancy totalling £55,730 will be committed during 2017-18.

BUSINESS IMPROVEMENT

Direct Expenditure	(123,839)	218,254	342,093
Income	(268,760)	(268,760)	0
Total Directly Controllable (Income)/Expenditure	(392,599)	(50,506)	342,093
Indirect Expenditure	29,210	29,240	30
Net (Income)/Expenditure	(363,389)	(21,266)	342,123

Salary staffings build into the budget arising from the Council wide service transformation and review programme are included in the Business Improvement account. Programme savings are shown as part of the actual in the individual service accounts.

RESOURCES DIRECTORATE

Revised Budget Projected Outturn Variance
 2017-2018 2017-2018

Appendix 2

SERVICE SUMMARY	Revised Budget 2017-2018	Projected Outturn 2017-2018	Variance
Direct Expenditure	45,142,180	45,014,992	(127,188)
Income	(43,497,310)	(42,635,005)	862,305
Total Directly Controllable (Income)/Expenditure	1,644,870	2,379,987	735,117
Indirect Expenditure	2,206,176	2,218,187	12,011
Net (Income)/Expenditure	3,851,046	4,598,174	747,128

ACCOUNTANCY

Direct Expenditure	789,280	837,005	47,725	Redundancy costs totalling £59,000 arising from a service restructure will be funded from the invest to save reserve. One-off agency costs totalling £27,000 have been incurred to provide short term cover, facilitating the restructure.
Income	(904,280)	(904,460)	(180)	
Total Directly Controllable (Income)/Expenditure	(115,000)	(67,455)	47,545	
Indirect Expenditure	141,020	141,056	36	
Net (Income)/Expenditure	26,020	73,601	47,581	

BUSINESS RATES

Direct Expenditure	201,640	212,287	10,647
Income	(269,210)	(269,233)	(23)
Total Directly Controllable (Income)/Expenditure	(67,570)	(56,946)	10,624
Indirect Expenditure	48,150	48,210	60
Net (Income)/Expenditure	(19,420)	(8,736)	10,684

ICT BUSINESS SERVICES TEAM

Direct Expenditure	689,420	562,380	(127,040)	There are salary savings resulting from vacant posts. Adjustments have been made in this period to reflect the new ICT structure with greater anticipated expenditure in the Customer and Technical Support Service. It is assumed at present that the growth bid for the CRM system of £50,000 will be spent in this financial year. Customer Service Centre salaries and agency costs are over budget by £62,900 and the anticipated saving will not be achieved.
Income	(793,790)	(793,946)	(156)	
Total Directly Controllable (Income)/Expenditure	(104,370)	(231,566)	(127,196)	
Indirect Expenditure	117,760	117,826	66	
Net (Income)/Expenditure	13,390	(113,740)	(127,130)	

CLIMATE CHANGE

Direct Expenditure	362,280	291,433	(70,847)	Salary savings resulting from a number of vacant posts.
Income	(360,180)	(369,615)	(9,435)	
Total Directly Controllable (Income)/Expenditure	2,100	(78,182)	(80,282)	
Indirect Expenditure	55,620	55,662	42	
Net (Income)/Expenditure	57,720	(22,520)	(80,240)	

CORPORATE FINANCIAL

Direct Expenditure	162,250	177,236	14,986
Income	(160,590)	(160,590)	0
Total Directly Controllable (Income)/Expenditure	1,660	16,646	14,986
Indirect Expenditure	256,830	256,920	90
Net (Income)/Expenditure	258,490	273,566	15,076

COUNCIL TAX

Direct Expenditure	710,230	618,151	(92,079) Salary savings resulting from vacancies, pending the outcome of a service restructure.
Income	(300,000)	(235,000)	65,000
Total Directly Controllable (Income)/Expenditure	410,230	383,151	(27,079)
Indirect Expenditure	172,360	172,414	54
Net (Income)/Expenditure	582,590	555,565	(27,025)

ICT CUSTOMER TECHNICAL SUPPORT

Direct Expenditure	968,080	1,192,930	224,850 Salary savings due to vacancies will fund temporary agency staff. Redundancy costs arising from the recent restructure will be funded from the invest to save reserve. Computer maintenance and licence cost are projected to be £23,500 higher than budget. The data centre budget of £135,000 will be required in this financial year. Consultancy costs of £43,000 for the Windows 10 upgrade were unbudgeted.
Income	(1,057,360)	(1,058,062)	(702)
Total Directly Controllable (Income)/Expenditure	(89,280)	134,868	224,148
Indirect Expenditure	86,110	86,140	30
Net (Income)/Expenditure	(3,170)	221,008	224,178

FEASIBILITY STUDIES

Direct Expenditure	42,000	43,060	1,060
Total Directly Controllable (Income)/Expenditure	42,000	43,060	1,060
Indirect Expenditure	200	200	0
Net (Income)/Expenditure	42,200	43,260	1,060

DEBTORS

Direct Expenditure	155,850	170,139	14,289
Income	(203,250)	(207,579)	(4,329)
Total Directly Controllable (Income)/Expenditure	(47,400)	(37,440)	9,960
Indirect Expenditure	49,160	49,166	6
Net (Income)/Expenditure	1,760	11,726	9,966

HOUSING BENEFITS

Direct Expenditure	34,995,090	34,175,706	(819,384) Variation in the claimant assumption. This is reflected in a corresponding adjustment in the costs recovered from DWP (see income)
Income	(34,854,980)	(33,998,697)	856,283
Total Directly Controllable (Income)/Expenditure	140,110	177,009	36,899
Indirect Expenditure	208,080	207,522	(558)
Net (Income)/Expenditure	348,190	384,531	36,341

INFORMATION SYSTEMS TEAM

Direct Expenditure	345,810	369,331	23,521
Income	(324,790)	(323,422)	1,368
Total Directly Controllable (Income)/Expenditure	21,020	45,909	24,889
Indirect Expenditure	49,190	48,949	(241)
Net (Income)/Expenditure	70,210	94,858	24,648

INSURANCE REVENUE ACCOUNT

Direct Expenditure	1,001,860	1,011,748	9,888
Income	(1,005,860)	(1,091,574)	(85,714)
Total Directly Controllable (Income)/Expenditure	(4,000)	(79,826)	(75,826)
Indirect Expenditure	4,770	4,776	6
Net (Income)/Expenditure	770	(75,050)	(75,820)

The balance on the Insurance Revenue Account will be transferred to reserve at year-end

IT RENEWALS REVENUE ACCOUNT

Income	(602,150)	(602,150)	0
Total Directly Controllable (Income)/Expenditure	(602,150)	(602,150)	0
Indirect Expenditure	343,070	343,094	24
Net (Income)/Expenditure	(259,080)	(259,056)	24

MISCELLANEOUS ITEMS

Direct Expenditure	7,660	338,901	331,241
Income	428,390	(10,316)	(438,706)
Total Directly Controllable (Income)/Expenditure	436,050	328,585	(107,465)
Indirect Expenditure	350	350	0
Net (Income)/Expenditure	436,400	328,935	(107,465)

For budget purposes assumptions regarding slippage in revenue growth bids are held in Miscellaneous Items. In addition, a corporate inflation budget to support service pressures and the implications of other corporate proposals are shown here.

Movement in the assumed position regarding external grant support.

OFFICE SERVICES TEAM

Direct Expenditure	1,588,840	1,566,792	(22,048)
Income	(2,006,800)	(1,905,080)	101,720
Total Directly Controllable (Income)/Expenditure	(417,960)	(338,288)	79,672
Indirect Expenditure	473,836	486,118	12,282
Net (Income)/Expenditure	55,876	147,830	91,954

The canteen catering budget is expected to be underspent by £25,000.

Rental income from Millmead House will achieve £5,000 of the £94,500 budget. Surrey County Council have declined further office space and although other tenants are being sought significant occupancy will not be reached in this financial year.

EPAYMENTS AND PAYROLL

Direct Expenditure	500,510	547,529	47,019	Redundancy costs arising from a restructure will be funded from the invest to save reserve.
Income	(673,730)	(672,831)	899	
Total Directly Controllable (Income)/Expenditure	(173,220)	(125,302)	47,918	
Indirect Expenditure	169,330	169,426	96	
Net (Income)/Expenditure	(3,890)	44,124	48,014	

NON DISTRIBUTED COSTS

Direct Expenditure	2,294,390	2,294,390	0
Total Directly Controllable (Income)/Expenditure	2,294,390	2,294,390	0
Indirect Expenditure	350	350	0
Net (Income)/Expenditure	2,294,740	2,294,740	0

THE VILLAGE

Direct Expenditure	105,000	374,762	269,762	Following confirmation from the Valuation Office, Business Rates for The Village will total £125,000, which was significantly higher than the working assumption. It is anticipated we will recover £36,000 of this cost. Other expenditure is now anticipated to be £110,400 resulting from an increase in event costs and general marketing.
Income	(408,730)	(32,450)	376,280	Income from rents is expected to achieve £27,850 of the £408,800 budget.
Total Directly Controllable (Income)/Expenditure	(303,730)	342,312	646,042	
Net (Income)/Expenditure	(303,730)	342,312	646,042	

WEBSITE

Direct Expenditure	221,990	231,212	9,222
Total Directly Controllable (Income)/Expenditure	221,990	231,212	9,222
Indirect Expenditure	29,990	30,008	18
Net (Income)/Expenditure	251,980	261,220	9,240